

MINUTES OF THE 2026 EXTRAORDINARY GENERAL MEETING OF SHAREHOLDERS OF O3 Partners N.V. ("Company", KVK number: 96066717)

a public company with limited liability (naamloze vennootschap) under the laws of The Netherlands, having its registered address at 3013 AK Rotterdam, Stationsplein 45, registered with the Dutch Chamber of Commerce under 96066717 (the "Company") held at the offices of the Company, 3013 AK Rotterdam, Stationsplein 45 and online via MS Teams Meet, on September 4, 2026, starting at 10.00 AM CEST.

AGENDA ITEM 1: OPENING AND ANNOUNCEMENTS

The Board of Managing Directors of the Company designated dr. Péter Oszkó, the Chairman (voorzitter van de raad van bestuur) of the Board, to act as chairman (the "Chairman") (voorzitter van de vergadering) of the extraordinary general meeting of shareholders of the Company (the "Meeting"). The Chairman opened the Meeting and extended a warm welcome to all shareholders, proxy holders and guests present at the Meeting.

No proxy was received until the published deadline.

The Chairman appointed Mr. Tamás Bojtor as secretary of the Meeting (the "Secretary") (secretaris van de vergadering).

The Secretary stated that the Meeting has been duly convened and all required Meeting documents were made available for inspection at the Company's registered address as well as on the Company's website at <https://o3partners.eu/for-investors#publications>. The Convening Notice of the Meeting and all other required documents were made available to all shareholders of the Company by posting on the Company's website, on the BSE's website (<https://www.bse.hu/>) and the website of the Hungarian National Bank (MNB) (<https://kozzetetelek.mnb.hu/>) on 23 July 2026.

The Secretary then informed the Meeting that holders of 559,622 shares, being 17,5% of the total outstanding shares, are present in person or by proxy at the Meeting. This means 17,5% of the total voting rights can be exercised.

The Chairman concluded that as a result of the foregoing, the Meeting is permitted to adopt all proposed resolutions as referred to in the agenda of the Meeting, with due observance of all applicable rules.

AGENDA ITEM 2: Resolution on the delisting of the Company's ordinary shares from the BÉT Xtend multilateral trading facility and their simultaneous admission to trading on the BÉT Standard regulated market.

In line with the Company's long-term strategy and further to the Board of Directors' earlier resolution regarding the preparation for the admission of the Company's shares to the Standard Category of the Budapest Stock Exchange, the Company has completed the necessary preparatory work for the proposed market transfer. Accordingly, the Board of Directors proposes that the General Meeting resolve on the delisting of the Company's

ordinary shares from the Xtend multilateral trading facility operated by the Budapest Stock Exchange Plc. (registered office: 1013 Budapest, Krisztina körút 55, 6th floor, company registration number: 01-10-044764; hereinafter: the "BSE"), and on the simultaneous admission of the Company's ordinary shares to the Standard Category of the Equity Section of the BSE. The Board of Directors further proposes that the General Meeting authorise the Board of Directors to take all actions, make all declarations, and prepare and execute all documents necessary or appropriate in connection with such delisting and simultaneous admission. The Chairman then opened the floor for questions or comments.

After receiving no comments or questions, the Chairman put the proposal up for a vote by the Shareholders Representatives.

The Secretary counted the votes and recorded that for this proposal 559,622 votes were cast in favor, 0 votes were cast against, and that 0 votes abstained.

The priority shareholder votes in favor of the proposal.

Resolution No. 1/2026 (04.09.2026)

The General Meeting, with 559,622 votes in favour, 0 votes against and 0 abstentions, resolves on the delisting of the Company's ordinary shares from the BSE Xtend multilateral trading facility operated by the Budapest Stock Exchange Plc. and their simultaneous admission to the Standard Category of the Equity Section of the Budapest Stock Exchange.

For this purpose, the General Meeting authorises the Board of Managing Directors to determine the date of delisting from the BSE Xtend market, as well as the date of admission to trading on the regulated market and the first trading day of the Company's ordinary shares in the Standard Category of the Equity Section of the Budapest Stock Exchange.

The General Meeting further authorises the Managing Directors to take all actions, make all declarations, and prepare, execute and sign all documents necessary or appropriate to implement the delisting of the Company's ordinary shares from the BSE Xtend multilateral trading facility and their simultaneous admission to the Standard Category of the Equity Section of the Budapest Stock Exchange, including, without limitation, filing all required applications and notifications with the Budapest Stock Exchange and any other competent authorities, institutions or service providers.

The Chairman recorded that the majority of votes were cast in favor of this proposal and concluded that this proposal was adopted by the Meeting.

AGENDA ITEM 3: Designation of the Board of Managing Directors as the competent body (i) to resolve to issue shares in the capital of the Company and/or to grant the right to subscribe for shares in the capital of the Company, up to a maximum number of shares equal to the authorized and unissued share capital of the Company at the time of the issuance of shares or the grant of the right to subscribe for shares, and (ii) to limit or exclude pre-emptive rights with respect to such issuance of shares or grant of the right to subscribe for shares, in each case for a period of five (5) years following the date of the EGM.

The Chairman proceeded with Agenda Item 3.

The Chairman then opened the floor for questions or comments.

The representative of Széchenyi Alapok Kockázati Tőkealap requested that the following be recorded in the minutes:

- that, upon the issuance of new shares, Széchenyi Alapok Kockázati Tőkealap would wish a minimum issue price to be set; and
- that the new shares should be capable of being ordinary shares only; and
- that, on the basis of the Company's public disclosures, the intended use of the capital to be raised was not clear.

In response, the Board confirmed that:

- at the time of the next capital issue (the IPO), the prospectus will set out the minimum and maximum price of the shares to be issued; that price is determined by the institution assisting with the issuance;
- the shares to be issued will be ordinary shares; and
- as regards the use of the proceeds, the information published to date concerns Impact Ventures; in addition there is one Polish and two Hungarian counterparty. The establishment of O3 Secondaries and of the Green Energy Fund has also been publicly disclosed; the Green Energy Fund is expected to have a first closing of EUR 70 million and a final closing of EUR 200 million, and will be managed in-house by the group.

After receiving no addition comments or questions, the Chairman put the proposal up for a vote by the Shareholders Representatives.

The Secretary counted the votes and recorded that for this proposal 559,622 votes were cast in favor, 0 votes were cast against, and that 0 votes abstained.

The priority shareholder votes in favor of the proposal.

Resolution No. 2/2026 (04.09.2026)

The General Meeting, with 559,622 votes in favour, 0 votes against and 0 abstentions, resolves, in accordance with Dutch law and Article 10.1 of the Company's Articles of Association, to designate the Board of Managing Directors as the body competent:

- (i) *to resolve to issue shares in the capital of the Company and/or to grant the right to subscribe for shares in the capital of the Company, up to a maximum number of shares equal to the authorized and unissued share capital of the Company at the time of the issuance of the shares or the grant of the right to subscribe for shares; and*
- (ii) *to limit or exclude the pre-emptive rights of shareholders with respect to such issuance of shares or grant of the right to subscribe for shares.*

This designation extends solely to ordinary shares in the capital of the Company. Accordingly, the shares that may be issued, and the shares for which rights to subscribe may be granted, by the Board of Managing Directors pursuant to this designation may be ordinary shares only, and this designation confers no authority to issue, or to grant rights to subscribe for, shares of any other class in the capital of the Company.

This designation is granted irrevocably for a period of five (5) years following the date of this Meeting, i.e. up to and including 4 September 2031.

The Chairman recorded that the majority of votes were cast in favor of this proposal and concluded that this proposal was adopted by the Meeting.

AGENDA ITEM 4: Amendment of the Company's Articles of Association (the "Articles") in accordance with the draft deed prepared by Van Campen & Partners N.V., an informal English translation of which is annexed to the notice of the EGM as Annex A, and to authorize each member of the Company's Board of Managing Directors and also each employee of Van Campen & Partners N.V., jointly as well as severally, to sign the Deed of Amendment.

The Chairman proceeded with Agenda Item 4.

The Chairman then opened the floor for questions or comments.

The Secretary counted the votes and recorded that for this proposal 559,622 votes were cast in favor, 0 votes were cast against, and that 0 votes abstained.

The priority shareholder votes in favor of the proposal.

Resolution No. 3/2026 (04.09.2026)

The General Meeting, with 559,622 votes in favour, 0 votes against and 0 abstentions, resolves to amend the Articles of Association of the Company (the "Articles") in accordance with the draft deed of amendment prepared by Van Campen & Partners N.V., an informal English translation of which was annexed to the notice of this Meeting as Annex A, such amendment increasing the authorized share capital of the Company by increasing the number of ordinary shares that the Company is authorized to issue from 5,000,000 to 8,000,000.

The General Meeting further resolves to authorise each member of the Company's Board of Managing Directors, as well as each employee of Van Campen & Partners N.V., jointly

as well as severally, to sign the deed of amendment of the Articles (the "Deed of Amendment") and to make any amendments to the draft Deed of Amendment that may be required in order to obtain the cooperation of the civil-law notary or to complete the execution and registration of the Deed of Amendment, and to take all further actions, make all declarations and execute all documents necessary or appropriate to implement this resolution, including the filing of the amended Articles with the Dutch trade register.

The Chairman recorded that the majority of votes were cast in favor of this proposal and concluded that this proposal was adopted by the Meeting.

AGENDA ITEM 5: Appointment of Andrea Novák as Managing Director (binding nomination by Priority).

The Chairman introduced Agenda Item 5.

The Chairman then opened the floor for questions or comments.

The Secretary counted the votes and recorded that for this proposal 559,622 votes were cast in favor, 0 votes were cast against, and that 0 votes abstained.

The priority shareholder votes in favor of the proposal.

Resolution No. 4/2026 (04.09.2026)

The General Meeting, with 559,622 votes in favour, 0 votes against and 0 abstentions, resolves to appoint Ms. Andrea Novák as Managing Director (bestuurder) of the Company, in accordance with the binding nomination made by the meeting of holders of priority shares, such appointment to take effect on 4 September 2026.

The General Meeting further authorises each member of the Board of Managing Directors, jointly as well as severally, to take all actions, make all declarations and execute all documents necessary or appropriate to implement this resolution, including the registration of the appointment with the Dutch trade register.

The Chairman recorded that the majority of votes were cast in favor of this proposal and concluded that this proposal was adopted by the Meeting.



Stationsplein 45, 3013 AK Rotterdam, Netherlands

www.o3.partners

info@o3.partners | investor.relations@o3.partners

AGENDA ITEM 6: Any other business.

The Chairman noted that there were no other business matters to be discussed.

The Chairman then closed the Meeting.

Chairman

By: dr. Péter Oszkó

Date: September 4, 2026

Secretary

By: Mr. Tamás Bojtor

Date: September 4, 2026