

**TO: ALL SHAREHOLDERS OF O3 Partners NV (KVK number: 96066717)**

**Re: Convening notice, agenda and proxy for the 2026 Annual General Meeting of shareholders of O3 Partners NV (KVK number: 96066717) (the "Company")**

Dear Shareholders,

On behalf of the board of managing directors (*bestuur*) of the Company (the "**Board**"), we herewith invite you to attend the annual general meeting of shareholders of the Company which is to be held on **29<sup>th</sup> May 2026 at 10:00 AM CET** (the "**AGM**") at the Company's registered seat in Rotterdam, The Netherlands (Stationsplein 45). You can also participate in the meeting online via the following link: [O3 Partners NV Annual General Meeting | Microsoft Teams](#). Further instructions relating to online participation in the AGM are contained in the "*Procedures for Voting and Attendance at 2026 Annual General Meeting of O3 Partners N.V.*" referred to below.

The agenda for the AGM is as follows:

- 1. Opening and announcements.**
- 2. Decision on the adoption of the Corporate Governance Report. \***
- 3. Advisory vote on the adoption of the Remuneration Report. \***
- 4. Decision on the adoption of the 2025 Annual Financial Statements. \***
- 5. Discussion of Dividend Policy.**
- 6. Decision on the adoption of the 2025 Annual Report. \***
- 7. Decision on the amendment and restatement of the Remuneration Policy. \***
- 8. Decision on the remuneration of the members of the Supervisory Board. \***
- 9. Decision on the amendment to the Rules of the Supervisory Board. \***
- 10. Amendment of the Articles of Association, including authorization to each member of the Company's Management Board, and each employee of Van Campen & Partners N.V., to sign the deed of amendment of the Articles of Association. \***
- 11. Appointment of Richárd Illés as Managing Director (binding nomination by Priority). \***
- 12. Reappointment of KPMG Accountants N.V. as the Company's independent accounting firm to audit the Company's annual accounts for the financial year ending December 31st, 2026. \***
- 13. Any other business.**

#### **14. Closing.**

The agenda items marked \* are for voting. All other agenda items are discussion items.

You can submit questions relating to any of the agenda items prior to the AGM, by sending such questions by email in the English language to [investor.relations@o3.partners](mailto:investor.relations@o3.partners) ultimately by 22<sup>nd</sup> May 2026. These questions will be answered during the AGM and the questions and answers will be published on the Company's website. Further questions can be asked during the AGM by submitting such questions by email in the English language to the abovementioned email address, unless this cannot reasonably be required in the light of the circumstances at the time of the AGM, as to be determined by the chairperson of the AGM in the interest of the order of business of the AGM.

A copy of the Dutch version of the Articles is available for inspection free of charge by any shareholder prior to the AGM, at the offices of the Company set forth above. This can also be obtained by email upon request to Richárd Illés at [richard.illes@o3.partners](mailto:richard.illes@o3.partners).

#### **AGM**

Important information concerning procedures for attendance and voting at the AGM, the record date for the AGM and other relevant matters relating to the AGM are contained in the document entitled "*Procedures for Voting and Attendance at 2026 Annual General Meeting of O3 Partners N.V.*" posted on the Company's website.

**You are urged to read the document entitled "*Procedures for Voting and Attendance at 2026 Annual General Meeting of O3 Partners N.V.*" posted on the Company's website at the following link: [\[LINK\]](#). and to follow the procedures set forth therein for casting your vote at the Meeting.**

The website of the Company is <https://o3.partners/>

Yours sincerely - on behalf of the Board of Managing Directors of the Company:

Dr. Péter Oszkó  
Chairman